

December 10, 2003

Mr. Andrew M. Richards
Manager, Airport District Office
U.S. Department of Transportation
Federal Aviation Administration
San Francisco Airport District Office
831 Mitten Road, Suite 210
Burlingame, CA 94010-1303

Subject: Competition Plan Update Submittal
San Francisco International Airport

Dear Andy:

Pursuant to the Federal Aviation Administration ("FAA") Program Guidance Letter 03-01, dated November 19, 2002, SFO's next competition plan update is due December 11, 2003. To meet the FAA requirement, the Airport is now submitting the competition plan update that covers the period from September 2001 to present.

If you require additional information, please contact Kevin Kone at (650) 821-2888 or Wallace Tang at (650) 821-2826.

Very truly yours,

John L. Martin
Airport Director

Enclosures

Cc: Leo Fermin
Ben Kutnick
Gary Franzella
Stephen Gordon
Kevin Kone
Kathryn Pennypacker
Wallace Tang